

Risk	Mitigating action	Opportunities
Legal	N/A	N/A
Property	N/A	N/A
Human Rights	N/A	N/A
Health and Safety	N/A	N/A
Employment Issues	No Additional actions post budget setting.	None
Equalities Issues	Any Equality issues were considered as part of the budget setting process and EIA's were produced where appropriate. An EIA will be produced where required during the financial year.	N/A
Community Support	N/A	N/A
Communications	Current covid financial position and its potential impact on SBC have been communicated with officers and all staff.	N/A
Community Safety	N/A	N/A
Financial	The financial risks to the Council, especially with covid are advised in the attached report and how elements will impact the year end financial position.	This monitoring report covers the second quarter of the 2020-21 financial year and presents end of financial year projections. Decisions taken now will have a positive impact on the actual end of year financial position.
Timetable for delivery	The Council is currently reviewing the 2021-22 budgets. It has a duty to set a balance budget for the year.	The Council has outlined in the 18 th May 2020 cabinet report 'Impact of covid 19 on 2020-21 budgets.
Project Capacity	The LGA are providing pre-planned support to SCST/SBC which includes a review of SCST's financial position.	N/A
Other	N/A	N/A

(c) Human Rights Act and Other Legal Implications
None.

(d) Equalities Impact Assessment
There is no identified need for the completion of an EIA.

5. THE FORECAST (YEAR END) POSITION 2020-21

COUNCIL SUMMARY

5.1 The 2020-21 approved net budget for the Council is £124.412m.

At quarter 2 the year end position for all the Council run services is forecasting a balanced position. This takes in to account and applies the covid grant of £14.706m (grant £11.075 confirmed and £3.631 provisional). Before applying the grant the total overspend is £14.706m. Some areas are showing significant improvement from last quarter.

5.2 The current position, including Slough Children's' Services Trust (SCST), and is summarised in the table below with full details shown in Appendix A.

SUMMARY - GENERAL FUND REVENUE FORECAST (YEAR END) POSITION 2020-21					
Directorate	Revised Budget (Sept.20)	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance June 2020 Q1	Change (Sept. 2020 Q2 & June 2020 Q1)
	£'M	£'M	£'M	£'M	£'M
Adult & Communities	51.721	59.141	7.420	7.857	(0.437)
Children Learning & Skills (excl. SCST)	11.909	10.353	(1.556)	(0.444)	(1.112)
Slough Children's' Service Trust (SCST)	28.723	30.295	1.572	1.572	0.000
Regeneration	(0.886)	1.046	1.932	1.463	0.469
Place & Development	20.947	22.468	1.521	0.697	0.824
Finance & Resources	10.529	(0.360)	(10.889)	(9.202)	(1.687)
Chief Executive Office	1.123	1.123	0.000	0.000	0.000
Total	124.066	124.066	(0.000)	1.943	(1.943)
% of revenue budget over/(under) spent			0.00%		
Non Departmental Services[1]	0.346	0.346	0.000	0.000	0.000
Total (Incl. Non Departmental Services)	124.412	124.412	(0.000)	1.943	(1.943)
% of budget over/(under) spent			0.00%		

[\[1\] Includes interest payments to finance the capital programme and investment receipts.](#)

Covid Related Pressures

5.3 Before the covid grant is applied the total pressure for the council is forecast £14.706m which is split by directorate. The table below separates general pressure from the covid pressure.

FORECAST COVID 19 PRESSURES BY DIRECTORATE			
Directorate	Total Pressure Excluding Covid Grant £'M	Covid Related £'M	Other Pressures or (Savings) £'M
Adult & Communities	7.420	6.500	0.920
Children Learning & Skills	0.016	1.572	(1.556)
Regeneration	1.932	1.759	0.173
Place & Development	1.521	0.790	0.731
Finance & Resources	3.817	2.087	1.730
Chief Executive Office	0.000	0.000	0.000
Total	14.706	12.708	1.998

Budget Changes

- 5.4 There have been budget transfers (virements) of £0.437m between directorate Adults and Children, Learning & Skills, a detailed analysis is provided in section 9 of the report. Also outlined are budget transfers over £0.100m for approval.

Adults & Communities

- 5.5 The Directorate's approved budget is £51.721m with a net provisional outturn of £59.141m. This represents an overspend of £7.420m, (which is 14.35% of the approved budget and an improvement from last quarter). It is estimated that of the £7.420m approximately £6.500m relates to covid pressures directly or indirectly.
- 5.6 The provisional outturn position is summarised in the table below and further analysis provided in Appendix B;

ADULTS & COMMUNITIES - FORECAST (YEAR END) POSITION 2020-21					
Directorate	Revised Budget (Sept.20) £'M	Forecast (Year End) Position 31.03.2021 £'M	Full Year Variance £'M	Last Variance June 2020 Q1 £'M	Change (Sept. 2020 Q2 & June 2020 Q1) £'M
Adult Social Care	40.303	44.878	4.575	5.288	(0.713)
Public Health	6.715	6.715	0.000	0.000	0.000
Communities and Skills	4.505	6.562	2.057	1.873	0.184
Regulatory Services	0.198	0.986	0.788	0.696	0.092
Total	51.721	59.141	7.420	7.857	(0.437)

- 5.7 The overall forecast overspend in Adult Social Care is £4.575m, and estimated £4.100 are due to covid pressures. This is an improvement from last quarter due to some services are still closed resulting in reduced costs. These pressures do include increase in client numbers by 5% above normal rate, additional support for care providers, inflation increases of up to 5%, additional PPE and loss of income from in care financial assessments of clients. The Communities and Skills pressure is due to the loss of income from the Leisure Services contract and Regulatory Services variance is due to a loss of income.

Management Action

- 5.8 The Adults Social Care service is exploring all means to reduce this budget pressure. A bid has been placed for some extra funding from Frimley Integrated Care System to offset the additional costs of covid that have not been funded by

CCG monies and local authority covid grant. The Recovery plan to reduce costs is currently on hold due to the crisis and will be under review to see if the costs can be reduced and the service are working with People Too to ensure we are maximising our budget.

Children, Learning & Skills and Slough Children's 'Services Trust (SCST)

- 5.9 The Directorate's net controllable Revenue Budget for 2020-21 is £40.632m inclusive of the Dedicated Schools Grant (DSG). The forecast outturn is £0.016m (0.04% of its budget, significant improvement from last quarter). The covid pressure relates to £1.572 within the SCST a reflection of increasing numbers of Children Looked After.
- 5.10 This provisional outturn position is summarised in the table below and an explanation for the main variances within the Directorate is also provided

CHILDREN, LEARNING & SKILLS - FORECAST (YEAR END) POSITION 2020-21					
Directorate	Revised Budget (Sept.20)	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance June 2020 Q1	Change (Sept. 2020 Q2 & June 2020 Q1)
	£'M	£'M	£'M	£'M	£'M
Directorate Services	5.300	4.361	(0.939)	0.177	(1.116)
Slough Children's' Service Trust (SCST)	28.723	30.295	1.572	1.572	0.000
Inclusion	0.849	0.858	0.009	0.018	(0.009)
Schools	3.691	3.973	0.282	(0.094)	0.376
Early Years and Prevention	2.406	1.498	(0.908)	(0.545)	(0.363)
Sub Total	40.969	40.985	0.016	1.128	(1.112)
Dedicated Schools Grant (DSG)	(0.337)	(0.337)	0.000	0.000	0.000
TOTAL	40.632	40.648	0.016	1.128	(1.112)

Director's Services

- 5.11 The service is expected to underspend due to release of reserve funds to assist budget pressure on PFI unitary charge, CLS and central management and the Children, Learning & Skills other areas.

Slough Children's Services Trust (SCST)

- 5.12 The SCST is forecast to overspend by £1.572m above the agreed Council's budget, which relates to covid 19 pressures and is a reflection of increasing numbers of Children Looked After.
- 5.13 When SCST first informed the Council that there was a real possibility that the company was facing insolvency if expenditure was not brought under control, in July 2019, the section 151 officer requested that the possible impact of this action on SBC be highlighted – which resulted in a potential £4m revenue impact on the Council due to payments made to SCST in advance by the Council being unrecoverable. Due to significant work undertaken by SBC officers and DfE officials, the risk of SCST insolvency during 2019-20 was averted. The £4m payments in advance still requires an agreement between the SCST and DfE and agree a resolution.
- 5.14 SBC officers have been working closely with SCST's leadership team in an effort to understand SCST's current financial position and to support the organisation in initiatives that will reduce this overspend by the end of the financial year. Further, both SBC and SCST officers have been in regular discussions with DfE

and LGA officials highlighting the ongoing financial pressures facing the Trust and children's services more generally.

- 5.15 It is absolutely in the Council's best interests to ensure that SCST's finances are in a robust position at contract end. Not least in case it was deemed, at contract end that any existing liabilities owed by SCST should fall on the Council rather than on DfE who established the Trust. SBC officers have entered into discussions with DfE officials, supported by the LGA, to obtain clarification on this issue.

Schools.

- 5.16 The service has an overspend of £0.282m. This pressure is due to increased pressure in home to school transport, the service is reviewing contracts to bring in savings but these will reflect in future years.

Early Years' and Prevention.

- 5.17 The service is currently forecast to underspend by £0.908m. The Early Year's underspends as the service moves to a more permanent workforce reducing its reliance on agency staff. The income projection has been reduced by 15% on fees and charges. It is assumed that this will continue to reduce but will be supported in some way by the covid 19 support funding.

Management Action

- 5.18 The service is developing a plan to address the pressure on the High Needs Block within the DSG. And it will continue to review the SCST payment in advance £4.000m and the current overspend of £1.572m

Regeneration

- 5.19 The Regeneration Directorate net budget is -£0.886m and has a forecast adverse year end position of £1.932m. The covid 19 pressure is approximately £1.759m due to income losses, the reminder pressure within commercial rents and emergency repairs. The increases from last quarter are mainly due to the loss of income and increased consultancy costs within major infrastructure.
- 5.20 The provisional outturn position is summarised in the table below and further analysis provided in Appendix B;

REGENERATION - FORECAST (YEAR END) POSITION 2020-21					
Directorate	Revised Budget (Sept.20)	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance June 2020 Q1	Change (Sept. 2020 Q2 & June 2020 Q1)
	£'M	£'M	£'M	£'M	£'M
Major Infrastructure	4.263	4.538	0.275	0.000	0.275
Planning & Transport	2.107	3.218	1.111	0.632	0.479
Parking	0.427	0.916	0.489	0.468	0.021
Regeneration Development	(6.351)	(6.292)	0.059	0.281	(0.222)
Regeneration Delivery	(1.354)	(1.616)	(0.262)	0.082	(0.344)
Economic Development	0.022	0.282	0.260	0.000	0.260
TOTAL	(0.886)	1.046	1.932	1.463	0.469

Place & Development

- 5.21 This Directorate's current net budget is £20.947m. The forecast year end position is an overspend of £1.521m. The main pressure in this area continues to

relate to Environment Services and DSO (Direct Services organisation) £0.587, tackling homelessness (£0.300 is directly due to covid 19 pressure) and the facilities operational building management.

- 5.22 The provisional outturn position is summarised in the table below and further analysis provided in Appendix B;

PLACE & DEVELOPMENT - FORECAST (YEAR END) POSITION 2020-21					
Directorate	Revised Budget (Sept.20)	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance June 2020 Q1	Change (Sept. 2020 Q2 & June 2020 Q1)
	£'M	£'M	£'M	£'M	£'M
Building Management	4.946	5.163	0.217	0.667	(0.450)
Housing (People) Services	2.548	3.191	0.643	0.030	0.613
Housing Development	0.022	0.034	0.012	0.000	0.012
Neighbourhood Services	1.315	1.377	0.062	0.000	0.062
Environmental Services	14.124	14.331	0.207	0.000	0.207
Direct Service Organisation (DSO)	(2.008)	(1.628)	0.380	0.000	0.380
TOTAL	20.947	22.468	1.521	0.697	0.824

Finance & Resources

- 5.23 This Directorate's current net budget is £10.529m, and has a favourable variance £10.889. Without the application of the covid grant the directorate has a pressure of £3.817m. £2.087 is an indirect cost of covid due to savings targets not being met and the remainder is pressure of agency costs.

- 5.24 The provisional outturn position is summarised in the table below and further analysis provided in Appendix B;

FINANCE & RESOURCES - FORECAST (YEAR END) POSITION 2020-21					
Directorate	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance June 2020 Q1	Change (Sept. 2020 Q2 & June 2020 Q1)
	£'M	£'M	£'M	£'M	£'M
Customer and Communications	0.846	1.078	0.232	0.040	0.192
Organisation Development & HR	1.104	1.704	0.600	1.225	(0.625)
Governance	0.953	0.953	0.000	0.000	0.000
Digital & Strategic IT	4.750	4.750	0.000	(0.091)	0.091
Corporate Resources	1.439	2.039	0.600	0.015	0.585
Transformation	(1.500)	(0.300)	1.200	1.500	(0.300)
Transactional Services	3.076	3.776	0.700	0.817	(0.117)
Corporate and Departmental	(0.139)	0.346	0.485	0.000	0.485
Covid GRANT (General)	0.000	(11.075)	(11.075)	(9.077)	(1.998)
Covid GRANT Provisional (Income Loss)	0.000	(3.631)	(3.631)	(3.631)	0.000
TOTAL	10.529	(0.360)	(10.889)	(9.202)	(1.687)

Chief Executive

- 5.25 This Directorate's current net budget is £1.123m, and is expected to breakeven this financial year.

5.26 The provisional outturn position is summarised in the table below

CHIEF EXECUTIVE OFFICE - FORECAST (YEAR END) POSITION 2020-21					
Directorate	Revised Budget (Sept.20)	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance June 2020 Q1	Change (Sept. 2020 Q2 & June 2020 Q1)
	£'M	£'M	£'M	£'M	£'M
Executive's Office	0.352	0.352	0.000	0.000	0.000
Strategy and Performance	0.771	0.771	0.000	0.000	0.000
TOTAL	1.123	1.123	0.000	0.000	0.000

Non-Departmental Services and MRP

5.27 This service current net budget is £0.346m, and is expected to breakeven this financial year. This includes treasury function which includes interest payable and receivable. The treasury function follows the prudential code guidelines agreed at cabinet.

5.28 The forecast outturn position is summarised in the table below

NON DEPARTMENTAL SERVICES - FORECAST (YEAR END) POSITION 2020-21					
Non-Departmental	Revised Budget (Sept.20)	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance June 2020 Q1	Change (Sept. 2020 Q2 & June 2020 Q1)
	£'M	£'M	£'M	£'M	£'M
Treasury Management	0.915	0.915	0.000	0.000	0.000
Other Non Service Items	(0.769)	(0.769)	0.000	0.000	0.000
Parish Precepts	0.200	0.200	0.000	0.000	0.000
TOTAL	0.346	0.346	0.000	0.000	0.000

MRP

5.29 The treasury management budget is apportioned below. Within treasury an allowance has been placed for the Minimum Revenue Provision (MRP). The amount charged to the revenue budget for the repayment of debt is known as Minimum Revenue Provision (MRP). The total MRP charge is estimated to be £4.002m, where resources allow the council will consider using capital receipts to fund MRP in order to relieve pressure on the Revenue budget.

Non-Departmental	Revised Budget £'M
Interest Payable and Similar Charges	3.983
Interest & Investment Income	-3.108
Minimum Revenue Provision	0.040
	0.915

Transformation Fund

5.30 The Council has an agreed Transformation programme and has allocated the below £4.426m for elements below. Financial regulations allows the flexible use of capital receipts on projects that are designed to generate ongoing revenue savings in the delivery of public services and/or transform service delivery to reduce costs.

TRANSFORMATION FUND PROGRAMME FORECAST (YEAR END) POSITION 2020-21			
Scheme	Fund Available	Forecast (Year End) Position 31.03.2021	Full Year Variance
	£'M	£'M	£'M
Transformation Fund	2.768	1.890	(0.878)
Children's Trust	0.250	0.158	(0.092)
Other Initiatives (still to be identified)	1.408	1.107	(0.301)
Total	4.426	3.155	(1.271)

6 Impact on Council Reserves

- 6.1 The Council currently has £16.320m reserves, £8.123m of general reserves and £8.147m of earmarked reserves which could be available to protect the Council from current covid 19 financial pressures. The Council will work to reduce the overall pressure in the revenue services. If it was to meet the pressures from within the reserves the impact is shown below. Reducing the reserves to £14.322m, however, the Council will work to mitigate this pressure.

COUNCIL RESERVES FORECAST (YEAR END) POSITION 2020-21	
Council Reserves	
	£'M
General Fund	8.173
Earmarked Reserves	8.147
Total	16.320
Current Deficit/Pressure Q2 Revenue Budget Monitoring	(1.998)
Forecast Balance at 31.03.2021	14.322

- 6.2 The Council also has a Dedicated Schools Grant deficit of £13.356m. This relates to special educational needs and shows separately on its balance sheet. The Council does not have to take account of this deficit in setting its budget and does not need to take this balance into account when considering the robustness of the Council's reserves. The schools balances are £6.156m most of which is attributable to one school at this time; the deficit of £13.356m is not included in an assessment of the Council's current financial position as DfE guidance, from March 2019, states:

"Any kind of local authority revenue reserve may be either negative or positive. Since ring-fenced reserves are not taken into account in assessing local authorities' ability to set a lawful balanced budget, DSG deficits will not need to be covered for that purpose by an equivalent amount in local authorities' general reserves".

- 6.3 The Council will need agreement with the DfE on how the deficit will be cleared in future years.

7. Housing Revenue Account (HRA)

- 7.1 The HRA forecast outturn position is to spend £38.394 against a forecast income of £35.953m expected; this gives a net deficit for the HRA of £2.441m. This deficit will be made up by a planned contribution from the housing reserves.

- 7.2 The HRA is a statutory ring-fenced account and any balances at the end of the year must be carried forward within this account to the next year. The HRA general reserve balance is forecast £13.996m at the beginning of the financial year and will reduce to £11.555m if the amount of overspend is £2.441m.
- 7.3 The latest overall position is summarised in the table below.

SUMMARY - HOUSING REVENUE ACCOUNT FORECAST (YEAR END) POSITION 2020-21					
Service	Revised Budget (Sept.20)	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance June 2020 Q1	Change (Sept. 2020 Q2 & June 2020 Q1)
	£'M	£'M	£'M	£'M	£'M
HRA Expenditure	38.394	38.394	0.000	0.000	0.000
HRA Income	(35.953)	(35.953)	0.000	0.000	0.000
Total	2.441	2.441	0.000	0.000	0.000

- 7.4 A detailed breakdown of the HRA expenditure and income shown in the table below.

**HOUSING REVENUE ACCOUNT FORECAST (YEAR END)
POSITION 2020-21**

Service - Housing Revenue Account	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance June 2020 Q1	Change (Sept. 2020 Q2 & June 2020 Q1)
	£'M	£'M	£'M	£'M	£'M
EXPENDITURE					
Management Team (& Recharges)	5.237	4.395	(0.842)	0.000	(0.842)
Supported Housing	0.030	0.002	(0.028)	0.000	(0.028)
Tenant Services	1.674	1.932	0.258	0.000	0.258
Neighbourhood Housing Area North	0.522	0.643	0.121	0.000	0.121
Neighbourhood Housing Area South	0.378	0.302	(0.076)	0.000	(0.076)
Neighbourhood Housing Area East	0.515	0.510	(0.005)	0.000	(0.005)
Areas & Investigations	0.576	0.529	(0.047)	0.000	(0.047)
Client Services Team	1.173	0.963	(0.210)	0.000	(0.210)
Neighbourhood Resilience & Enforcement Team	0.334	0.330	(0.004)	0.000	(0.004)
Housing Allocations	0.070	0.067	(0.003)	0.000	(0.003)
Tenants Participation Team	0.313	0.299	(0.014)	0.000	(0.014)
Lettings	0.205	0.197	(0.008)	0.000	(0.008)
Leaseholder Team	0.249	0.345	0.096	0.000	0.096
Housing Repairs	8.500	6.335	(2.165)	0.000	(2.165)
Loans, Bad Debt & Council Tax	9.718	14.707	4.989	0.000	4.989
Depreciation & Funding of Capital Projects	8.900	8.979	0.079	0.000	0.079
TOTAL EXPENDITURE	38.394	40.535	2.141	0.000	2.141

Service - Housing Revenue Account	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance June 2020 Q1	Change (Sept. 2020 Q2 & June 2020 Q1)
	£'M	£'M	£'M	£'M	£'M
INCOME					
Dwelling Rents	(32.179)	(33.796)	(1.617)	0.000	(1.617)
Garage Rents	(0.504)	(0.391)	0.113	0.000	0.113
Shop Rent	(0.531)	(0.524)	0.007	0.000	0.007
Other Rents	(0.533)	(1.165)	(0.632)	0.000	(0.632)
Leaseholder Service Charges	(0.478)	(0.744)	(0.266)	0.000	(0.266)
General Service Charges	(1.728)	(1.474)	0.254	0.000	0.254
Interest	0.000	0.000	0.000	0.000	0.000
TOTAL INCOME	(35.953)	(38.094)	(2.141)	0.000	(2.141)
TOTAL	2.441	2.441	0.000	0.000	0.000

8 SAVINGS SUMMARY

Council Saving Summary

- 8.1 The Council's total savings placed in this year's financial budget is £7.955m. Below are a savings summary by service area and the type of savings. With the impact of covid pressures large proportion of the savings are deemed unachievable. The services are working towards these targets to mitigate pressures for the future. From previous quarter slight improvement in Adults and communities by 2% and Finance & Resources by 16% where savings have been identified as achievable

SAVINGS MONITOR 2020-21					
Service	Responsible Officer	Savings Agreed	Savings Identified to date	Savings Expected to be achieved	Savings Now Deemed Unachievable
			GREEN	AMBER	RED
		£'000	£'000	£'000	£'000
Adult & Communities	Alan Sinclair	2,395	275	351	1,769
Children, Learning & Skills	Cate Duffy	590	0	590	0
Regeneration	Stephen Gibson	(500)	0	(1,000)	500
Place & Development	Richard West	1,291	0	1,291	0
Finance & Resources	Neil Wilcox	3,944	1,184	1,510	1,250
Treasury Finance & Resources	Neil Wilcox	235	0	235	0
Total Savings		7,955	1,459	2,977	3,519
% Against Saving			18%	37%	44%
% Savings from Previous quarter			2%	37%	61%
			17%	0%	-17%

8.2 Type of Saving

Service	Commercial	Efficiency	Income	Staffing	Strategic Review	Total
	£'000	£'000	£'000	£'000	£'000	£'000
Adult & Communities	2,054	151	40	0	150	2,395
Children, Learning & Skills	0	110	180	0	300	590
Regeneration	-900	0	400	0	0	-500
Place & Development	285	150	856	0	0	1,291
Finance & Resources	1,800	1,184	0	960	0	3,944
Treasury Finance & Resources	235	0	0	0	0	235
Total	3,474	1,595	1,476	960	450	7,955

8.3 Appendix C provides a complete list of savings with further detail. Outlined by directorate

9. VIREMENTS

9.1 The virements below represent a movement of budgets between directorates which needs approval by the Cabinet.

Reference	Reason	Adults and Communities	Children, Learning and Skills
PL-978	Moving services between Directorate	(437,043.00)	437,043.00
Virement Total Between Directorate		(437,043.00)	437,043.00

9.2 The below virements under finance regulations need approval as the movements are over the £100,000 limit. These virements are movements within a directorate transferring budgets to individual service areas cost centres.

Reference	Department	Budget Transfers Over £100,000	Amount
PL-971	Adults & Communities	Alignment of Early Years and SEND budgets	164,710.00
PL-972	Adults & Communities	Alignment of Leisure Services and Parks	119,600.00
PL-973	Adults & Communities	Alignment of Leisure Services and Parks	167,480.00
PL-990	Adults & Communities	Re-alignment of Non Controllable in A&C	686,610.00
PL-979	Children Learning and Skills	Pupil Premium Allocation for Q1	1,808,175.00
PL-980	Children Learning and Skills	Applying the Growth Fund Budgets	209,899.00
PL-982	Children Learning and Skills	Allocation of 6th Form Funding	1,854,185.04
PL-983	Children Learning and Skills	Allocation of UIFSM Funding	962,644.00
PL-1025	Children Learning and Skills	Re-alignment of Salary Budgets	518,100.00
PL-1026	Children Learning and Skills	Re-alignment of Salary Budgets	276,200.00
PL-1028	Children Learning and Skills	Allocation of Autumn Catch Up Grant	155,460.00
PL-1014-6, 21-2	Place & Development	Re-alignment of Budgets in Environment	108,000.00

10. WRITE OFFS

10.1 Write offs totalling £1,000,209.72 have arisen over the past 3 months. Cabinet is requested to approve these write offs in accordance with the council's financial procedures rules. The Write Offs are detailed in the table below.

Reason	Council Tax £	Former Tenant Arears £	Housing Benefit £	Total £
Unable to trace / Absconded	6,108.93	18,262.85	2,628.74	27,000.52
Vulnerable Persons	1,140.62	0.00	0.00	1,140.62
Deceased	3,364.50	17,938.78	21,560.51	42,863.79
Statute Barred/Unable to Enforce	453.61	0.00	912,745.77	913,199.38
Bankruptcy	1,459.86	0.00	0.00	1,459.86
Misc. (incl uneconomical to pursue)	114.37	0.00	15,537.84	15,652.21
Credit Balances	(1,106.66)	0.00	0.00	-1,106.66
Total	11,535.23	36,201.63	952,472.86	1,000,209.72

10.2 The former tenant arears relate to two individual debts and have been agreed as per our finance regulations of individual debts over £15,000 and housing are placing parameters to prevent future debts escalating. The housing benefit debt £912,745.77 which are various debts over 6 years deemed unable to enforce or statute barred.

11. CONCLUSION

11.1 SBC is currently operating in a period of financial difficulty primarily due to the covid 19 pressure and demand for increased services. The covid 19 financial situation is impacting with increased costs due to increased demand and lost opportunities to generate income.

This will continue to be monitored closely, acknowledging that the current estimates remain provisional as the full impacts of the virus are still emerging and further losses we hope will increase government grants. Further announcements of government funding will be advised in the monitoring as the funds become available.

12 Appendices Attached

- 'A' - General Fund Overall Forecast Position
- 'B' - General Fund Forecast Position Detailed
- 'C' - General Fund Savings Monitor Itemised Report

APPENDIX A - General Fund Revenue Monitoring September 2020 Period 6 Quarter 2

Directorate	Revised Budget	Last Variance June 2020 Q1	Forecast (Year End) Position 31.03.2021	Full Year Variance	Change (Sept. 2020 Q2 & June 2020 Q1)
	£'M	£'M	£'M	£'M	£'M
Adult and Communities					
Adult Social Care	40.303	5.288	44.878	4.575	(0.713)
Public Health	6.715	0.000	6.715	0.000	0.000
Communities and Leisure	4.505	1.873	6.562	2.057	0.184
Regulatory Services	0.198	0.696	0.986	0.788	0.092
Total	51.721	7.857	59.141	7.420	(0.437)
Children, Learning and Skills					
Directorate Services	5.3	0.177	4.361	(0.939)	(1.116)
Slough Childrens' Service Trust	28.723	1.572	30.295	1.572	0.000
Inclusion	0.849	0.018	0.858	0.009	(0.009)
Schools	3.691	(0.094)	3.973	0.282	0.376
Early Years and Prevention	2.406	(0.545)	1.498	(0.908)	(0.363)
Sub-Total	40.969	1.128	40.985	0.016	(1.112)
Dedicated Schools Grant (DSG)	(0.337)	0.000	(0.337)	0.000	0.000
Total	40.632	1.128	40.648	0.016	(1.112)
Regeneration					
Major Infrastructure	4.263	0.000	4.538	0.275	0.275
Planning & Transport	2.107	0.632	3.218	1.111	0.479
Parking	0.427	0.468	0.916	0.489	0.021
Regeneration Development	(6.351)	0.281	(6.292)	0.059	(0.222)
Regeneration Delivery	(1.354)	0.082	(1.616)	(0.262)	(0.344)
Economic Development	0.022	0.000	0.282	0.260	0.260
Total	(0.886)	1.463	1.046	1.932	0.469
Place & Development					
Building Management	4.946	0.667	5.163	0.217	(0.450)
Housing (People) Services	2.548	0.030	3.191	0.643	0.613
Housing Development	0.022	0.000	0.034	0.012	0.012
Neighbourhood Services	1.315	0.000	1.377	0.062	0.062
Environmental Services	14.201	0.000	14.331	0.130	0.130
DSO	(2.085)	0.000	(1.628)	0.457	0.457
Total	20.947	0.697	22.468	1.521	0.824
Finance and Resources					0.000
Customer and Communications	0.846	0.040	1.078	0.232	0.192
Organisation Development and HR	1.104	1.225	1.704	0.600	(0.625)
Governance	0.953	0.000	0.953	0.000	0.000
Digital and Strategic IT	4.750	(0.091)	4.750	0.000	0.091
Corporate Resources	1.439	0.015	2.039	0.600	0.585
Transformation	(1.500)	1.500	(0.300)	1.200	(0.300)
Transactional Services	3.076	0.817	3.776	0.700	(0.117)
Corporate and Departmental	(0.139)	0.000	0.346	0.485	0.485
Covid GRANT (General)	0.000	(9.077)	(11.075)	(11.075)	(1.998)
Covid GRANT Provisional (Income Loss)	0.000	(3.631)	(3.631)	(3.631)	0.000
Total	10.529	(9.202)	(0.360)	(10.889)	(1.687)
Chief Executive Office					0.000
Executive's Office	0.352	0.000	0.352	0.000	0.000
Strategy and Performance	0.771	0.000	0.771	0.000	0.000
Total	1.123	0.000	1.123	0.000	0.000
					0.000
GRAND TOTAL	124.066	1.943	124.066	0.000	(1.943)
% of revenue budget over/(under)					0.000

Appendix B General Fund Provisional Year End Position

Provides further detail on key pressure areas and a complete breakdown is provided in Appendix A above

1. Adults & Communities - Adult Social Care

The overall overspend forecast in Adult Social Care is £4.575m, which is 11.35% of its budget £40.303m. This includes covid related pressures of £1.377 and £3.198m general pressures of additional demography growth to cover costs of client care.

ADULTS & COMMUNITIES - FORECAST (YEAR END) POSITION 2020-21 ADULT SOCIAL CARE					
Service – Adult Social Care	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance June 2020 Q1	Change (Sept. 2020 Q2 & June 2020 Q1)
	£'M	£'M	£'M	£'M	£'M
Safeguarding and Governance	0.490	0.430	(0.060)	(0.060)	0.000
ASC Management	1.390	1.098	(0.292)	(0.279)	(0.013)
Directly Provided Services	2.330	2.233	(0.097)	(0.001)	(0.096)
Mental Health Services	4.524	4.921	0.397	0.449	(0.052)
Learning Disability Services	11.200	11.905	0.705	0.699	0.006
North Locality	4.915	6.221	1.306	1.114	0.192
South Locality	4.245	6.097	1.852	1.890	(0.038)
East Locality	6.191	8.626	2.435	2.273	0.162
Reablement	1.266	0.866	(0.400)	(0.400)	0.000
Care Group Commissioning	3.752	3.762	0.010	0.264	(0.254)
Sub Total before Planned in Year Savings	40.303	46.159	5.856	5.949	(0.093)
Planned in year savings	0.000	(1.281)	(1.281)	(0.661)	(0.620)
Sub Total	40.303	44.878	4.575	5.288	(0.713)

2. Adults & Communities – Communities & Regulatory

The forecast for communities & skills is an overspend of £2.057m. The main area of overspend is due to the loss of income from the leisure services contract of £1.489M and the potential of having to pay extra monies to the provider of a similar amount. There are ongoing negotiations with provider and once these have concluded the outcome will be reported.

The forecast for regulatory services is an overspend of £0.788m. These covid pressures are £0.465m of savings target unlikely to be met, £0.300m loss of income from trading services. Lastly additional staffing costs due to covid £0.023m

ADULTS & COMMUNITIES - FORECAST (YEAR END) POSITION 2020-21 COMMUNITIES					
Service – Communities	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance June 2020 Q1	Change (Sept. 2020 Q2 & June 2020 Q1)
	£'M	£'M	£'M	£'M	£'M
Communities					
Community and Skills	4.505	6.562	2.057	1.873	0.184
Regulatory Services	0.198	0.986	0.788	0.696	0.092
Sub Total	4.703	7.548	2.845	2.569	0.276

3. Regeneration – Major Infrastructure

The Major Infrastructure service has a forecast of £0.275m adverse position and is summarised in the table below. The change is due to high consultancy costs and increase costs for street lighting, maintenance and electricity.

REGENERATION - FORECAST (YEAR END) POSITION 2020-21 MAJOR INFRASTRUCTURE					
Service - Major Infrastructure	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance June 2020 Q1	Change (Sept. 2020 Q2 & June 2020 Q1)
	£'M	£'M	£'M	£'M	£'M
Heathrow Strategic Planning Group	0.000	0.000	0.000	0.000	0.000
Planning Development Fund	0.000	0.000	0.000	0.000	0.000
Heathrow West/Arora	0.000	0.000	0.000	0.000	0.000
Highways & Transportation Consultancies	0.465	0.877	0.412	0.000	0.412
Transport and Highways	0.427	0.358	(0.069)	0.000	(0.069)
Environmental Quality	0.257	0.251	(0.006)	(0.009)	0.003
Fleet Challenge	0.035	0.035	0.000	0.000	0.000
Highways / Roads (Structural)	0.088	0.081	(0.007)	(0.007)	0.000
Street Lighting	0.355	0.508	0.153	0.153	0.000
Air Quality Sensor Project	0.000	0.000	0.000	0.000	0.000
Traffic Management & Road Safety	0.399	0.381	(0.018)	0.000	(0.018)
Access Fund	0.000	0.000	0.000	0.000	0.000
Public Transport	2.186	1.925	(0.261)	(0.088)	(0.173)
Fleet Management	0.022	(0.025)	(0.047)	(0.049)	0.002
Community Transport	0.029	0.147	0.118	0.000	0.118
TOTAL	4.263	4.538	0.275	0.000	0.275

4. Regeneration - Planning & Transport

The Planning and Transport service has a forecast of £1.111m adverse position and is summarised in the table below. This is an increase from last quarter due to development management staff costs higher than the projected income forecast.

REGENERATION - FORECAST (YEAR END) POSITION 2020-21 PLANNING & TRANSPORT					
Service - Planning & Transport	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance June 2020 Q1	Change (Sept. 2020 Q2 & June 2020 Q1)
	£'M	£'M	£'M	£'M	£'M
Local Land Charges	(0.063)	(0.029)	0.034	0.000	0.034
Director Management Unit	0.661	0.662	0.001	0.000	0.001
Planning Policy	0.692	0.465	(0.227)	0.000	(0.227)
Building Control	0.061	0.382	0.321	0.233	0.088
Development Management	0.284	0.876	0.592	0.000	0.592
Bus Lane Enforcement	(0.750)	(0.359)	0.391	0.399	(0.008)
Highways	0.153	0.114	(0.039)	0.000	(0.039)
Highways / Roads (Routine)	1.003	1.006	0.003	0.000	0.003
Land Drainage	0.159	0.159	0.000	0.000	0.000
Street works and Permits	(0.093)	(0.058)	0.035	0.000	0.035
TOTAL	2.107	3.218	1.111	0.632	0.479

The building control pressure of £0.321m has increased and is mainly due to the emergency response earlier this year regarding the roof damage in the high street. This is being challenged by our legal team for possible recovery.

The other pressures mainly arises within Bus Lane Enforcement £0.391m income loss due to covid 19, the average number of tickets issued are much lower than estimated. Any funds generated due to bus lane cameras must be used to reinvest within SBC's transport and highways functions.

5. Regeneration - Parking

The Parking service has a pressure of £0.489m, slightly adverse. This is summarised below:

REGENERATION - FORECAST (YEAR END) POSITION 2020-21 PARKING					
Service - Parking	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance June 2020 Q1	Change (Sept. 2020 Q2 & June 2020 Q1)
	£'M	£'M	£'M	£'M	£'M
Car Parks	0.297	0.324	0.027	0.027	0.000
On- Street Parking Account	0.364	0.550	0.186	0.235	(0.049)
Parking Development	0.051	0.051	0.000	0.000	0.000
Car Parks-Ground Level Pay	(0.287)	(0.127)	0.160	0.134	0.026
Car Parks-Hatfield Multi Storey	0.104	0.119	0.015	0.015	0.000
Car Parks-Ground Level Free	0.023	0.023	0.000	0.000	0.000
Car Parks-Herschel Multi Story	(0.125)	(0.024)	0.101	0.057	0.044
TOTAL	0.427	0.916	0.489	0.468	0.021

Parking is projected to have an income loss in parking fees and fines of £0.489m due to covid 19, the projection assumes fees to resume to pre covid levels from July 20. This will be reviewed in the next quarter.

6. **Regeneration - Regeneration Development**

Currently Regeneration Development has a forecast overspend of £0.059m. which are lower commercial rents income due to changes in few of the renewed leases. However, the overall position has improved from last quarter with increases in income.

REGENERATION - FORECAST (YEAR END) POSITION 2020-21 REGENERATION DEVELOPMENT					
Service - Regeneration Development	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance June 2020 Q1	Change (Sept. 2020 Q2 & June 2020 Q1)
	£'M	£'M	£'M	£'M	£'M
Strategic Acquisition Board	(5.605)	(5.494)	0.111	0.281	(0.170)
Slough Housing Company	0.000	0.000	0.000	0.000	0.000
Asset Management	(0.134)	(0.034)	0.100	0.000	0.100
Commercial Properties	(0.339)	(0.516)	(0.177)	0.000	(0.177)
Age Concern	0.000	0.000	0.000	0.000	0.000
Capital Disposal & Feasibility Studies	(0.279)	(0.279)	0.000	0.000	0.000
Bus Station	0.042	0.068	0.026	0.000	0.026
Property Management	(0.036)	(0.037)	(0.001)	0.000	(0.001)
TOTAL	(6.351)	(6.292)	0.059	0.281	(0.222)

7. **Regeneration - Economic Development**

There is a pressure of unachieved saving in Economic Development however the service is currently in review whether the target can be met from other regeneration services.

REGENERATION - FORECAST (YEAR END) POSITION 2020-21 ECONOMIC DEVELOPMENT					
Service - Economic Development	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance June 2020 Q1	Change (Sept. 2020 Q2 & June 2020 Q1)
	£'M	£'M	£'M	£'M	£'M
Economic Development	(0.013)	0.137	0.150	0.000	0.150
Town Centre	0.000	0.110	0.110	0.000	0.110
Slough BID	0.035	0.035	0.000	0.000	0.000
TOTAL	0.022	0.282	0.260	0.000	0.260

8. **Place & Development - Building Management**

Building Management is currently forecast an overspend of £0.217m. An improvement of £0.450m. This is mainly due to revaluation of the operating costs of central buildings either by reduction or transfers to capital so reflecting true running costs. This service also has income losses in community centre, parks of £0.306m due to covid and general repair pressures within children centres £0.179m.

PLACE & DEVELOPMENT - FORECAST (YEAR END) POSITION 2020-21 BUILDING MANAGEMENT					
Service - Building Management	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance June 2020 Q1	Change (Sept. 2020 Q2 & June 2020 Q1)
	£'M	£'M	£'M	£'M	£'M
ASC buildings	0.175	0.139	(0.036)	0.017	(0.053)
Central functions	3.324	3.080	(0.244)	0.345	(0.589)
Community Centres and Hubs	0.869	1.175	0.306	0.193	0.113
Children Centres and Libraries	0.540	0.719	0.179	0.116	0.063
Parks Buildings	0.038	0.050	0.012	(0.004)	0.016
TOTAL	4.946	5.163	0.217	0.667	(0.450)

9. **Place & Development - Strategic Housing Services**

This service area which in prior years has always overspent. The councils decision was to provide extra funding for temporary accommodation and this element of the service is projected an underspend. The pressure of £0.300m will be funded from covid grant. The remainder pressures are home improvements which relates to income targets that are met from officer's time recharges based on capital expenditure, and the capital expenditure has reduced causing a pressure. Social Lettings pressures are rental top up payments to James Elliman Homes and landlord incentive payments.

PLACE & DEVELOPMENT - FORECAST (YEAR END) POSITION 2020-21 HOUSING (PEOPLE) SERVICES					
Service - Housing (People) Services	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance June 2020 Q1	Change (Sept. 2020 Q2 & June 2020 Q1)
	£'M	£'M	£'M	£'M	£'M
Housing Allocations	0.115	0.115	0.000	0.000	0.000
Housing Revenues and Reviews	0.159	0.159	0.000	0.000	0.000
Temporary Accommodation	0.977	0.849	(0.128)	(0.128)	0.000
Housing Advice and Homelessness	0.649	0.649	0.000	0.000	0.000
Customer and Business Support	0.220	0.170	(0.050)	0.000	(0.050)
Mallards	0.000	0.000	0.000	0.000	0.000
Home Improvements	(0.081)	0.119	0.200	0.158	0.042
Social Lettings	0.379	0.700	0.321	0.000	0.321
Strategic Housing	0.130	0.130	0.000	0.000	0.000
MHCLG RSI Grant	0.000	0.300	0.300	0.000	0.300
Housing Demand Grants	0.000	0.000	0.000	0.000	0.000
PRS/RRP Funding	0.000	0.000	0.000	0.000	0.000
TOTAL	2.548	3.191	0.643	0.030	0.613

10. **Place & Development – Environmental Services and DSO (Direct Service Organisation)**

This service has a overspend of £0.587 and this is mainly due to major infrastructure project delays causing income loss to the service.

PLACE & DEVELOPMENT - FORECAST (YEAR END) POSITION 2020-21 ENVIRONMENTAL SERVICES					
Service - Environmental Services	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance June 2020 Q1	Change (Sept. 2020 Q2 & June 2020 Q1)
	£'M	£'M	£'M	£'M	£'M
Environmental Client	0.000	0.000	0.000	0.000	0.000
Waste Management	5.285	5.492	0.207	0.000	0.207
Chalvey Transfer Station	1.483	1.483	0.000	0.000	0.000
Cleansing	2.042	2.042	0.000	0.000	0.000
Public Conveniences	0.000	0.000	0.000	0.000	0.000
Domestic Refuse	4.361	4.361	0.000	0.000	0.000
Grounds Maintenance	0.953	0.953	0.000	0.000	0.000
Waste & Environment	0.000	0.000	0.000	0.000	0.000
TOTAL	14.124	14.331	0.207	0.000	0.207

PLACE & DEVELOPMENT - FORECAST (YEAR END) POSITION 2020-21 DSO					
Service - Direct Service Organisation (DSO)	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance June 2020 Q1	Change (Sept. 2020 Q2 & June 2020 Q1)
	£'M	£'M	£'M	£'M	£'M
Waste & Cleansing Refuse	(1.192)	(1.192)	0.000	0.000	0.000
Waste & Cleansing Streets	(0.625)	(0.625)	0.000	0.000	0.000
Waste & Cleansing Transfer	(0.883)	(0.883)	0.000	0.000	0.000
Waste & Cleansing Trade Waste	0.000	0.000	0.000	0.000	0.000
Grounds-Grounds Maintenance	0.666	0.666	0.000	0.000	0.000
Grounds-Grounds Schemes Projects	(0.185)	0.195	0.380	0.000	0.380
Highways-Highways Maintenance	(0.011)	(0.011)	0.000	0.000	0.000
Major Infrastructure Schemes	(2.050)	(2.050)	0.000	0.000	0.000
General-Admin	2.272	2.272	0.000	0.000	0.000
TOTAL	(2.008)	(1.628)	0.380	0.000	0.380

11. **Finance & Resources – Customer & Communications**

This service has an overspend of £0.232m and increase from last quarter. This forecast is mainly due to loss of printing recharge income result of covid pandemic but the service is contractually bound to pay for the cost of a fleet of printing equipment and increase in temporary staffing costs.

FINANCE & RESOURCES - FORECAST (YEAR END) POSITION 2020-21 CUSTOMER & COMMUNICATIONS					
Service - Customer & Communications	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance June 2020 Q1	Change (Sept. 2020 Q2 & June 2020 Q1)
	£'M	£'M	£'M	£'M	£'M
Information Governance	0.084	0.093	0.009	0.005	0.004
Media & Communications	0.447	0.465	0.018	0.035	(0.017)
Events	0.003	0.078	0.075	0.000	0.075
Fireworks	0.011	0.010	(0.001)	0.000	(0.001)
Printing	(0.049)	0.052	0.101	0.000	0.101
Local Welfare Provision	0.350	0.380	0.030	0.000	0.030
TOTAL	0.846	1.078	0.232	0.040	0.192

12. **Finance & Resources - Organisation Development & Human Resources (OD&HR)**

The OD&HR service has a forecast of £0.600m overspend, which is a saving target unlikely to be met this financial year as outlined in the savings report and Appendix C. However, this saving will be transferred to the other services as a charge for the academy scheme. But the services will bear this pressure temporarily but future years will see the benefit. The variance are summarised in the table below.

FINANCE & RESOURCES - FORECAST (YEAR END) POSITION 2020-21 ORGANISATION DEVELOPMENT & HR					
Service - Organisation Development & HR (OD&HR)	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance June 2020 Q1	Change (Sept. 2020 Q2 & June 2020 Q1)
	£'M	£'M	£'M	£'M	£'M
Human Resources	0.968	1.010	0.042	0.044	(0.002)
Health and Safety	0.233	0.298	0.065	0.033	0.032
Training	0.515	0.471	(0.044)	0.000	(0.044)
Union Work	0.049	0.049	0.000	0.000	0.000
Emergency Planning	0.187	0.187	0.000	0.000	0.000
Payroll	0.402	0.338	(0.064)	(0.077)	0.013
People Services Transformation	(1.250)	(0.649)	0.601	1.225	(0.624)
TOTAL	1.104	1.704	0.600	1.225	(0.625)

13. **Finance & Resources – Corporate Resources**

This service is forecast to overspend by £0.600m. This is mainly within corporate finance due to higher consultancy costs and temporary staffing and lower income projections.

FINANCE & RESOURCES - FORECAST (YEAR END) POSITION 2020-21 CORPORATE RESOURCES					
Service - Corporate Resources	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance June 2020 Q1	Change (Sept. 2020 Q2 & June 2020 Q1)
	£'M	£'M	£'M	£'M	£'M
Finance Miscellaneous	0.030	0.030	0.000	0.068	(0.068)
Community Investment Fund	0.210	0.210	0.000	0.000	0.000
Corporate Finance	(0.189)	0.332	0.521	0.028	0.493
Insurance and Risk Management	0.332	0.332	0.000	0.000	0.000
Internal Audit	0.190	0.190	0.000	0.000	0.000
Investigations Unit	0.100	0.141	0.041	0.046	(0.005)
Finance & Resource Management Unit	0.276	0.297	0.021	(0.056)	0.077
Project Arvato	0.000	0.000	0.000	0.000	0.000
Care Leavers & Council Tax	0.075	0.075	0.000	(0.070)	0.070
Transactional Finance	0.061	0.061	0.000	0.000	0.000
Purchase to Pay	0.123	0.128	0.005	0.002	0.003
Accounts Receivable	0.272	0.292	0.020	(0.005)	0.025
Cashiers	0.046	0.035	(0.011)	0.001	(0.012)
Rent Accounts	(0.087)	(0.084)	0.003	0.001	0.002
TOTAL	1.439	2.039	0.600	0.015	0.585

14. **Finance & Resources - Transformation**

This saving will be met with Our Futures Programme. However, the benefit will be realised in next financial year. Further analysis is being taken and a projection is outlined for quarter 2.

FINANCE & RESOURCES - FORECAST (YEAR END) POSITION 2020-21 TRANSFORMATION					
Transformation	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance June 2020 Q1	Change (Sept. 2020 Q2 & June 2020 Q1)
	£'M	£'M	£'M	£'M	£'M
Transformation	(1.500)	(0.300)	1.200	1.500	(0.300)
TOTAL	(1.500)	(0.300)	1.200	1.500	(0.300)

15. **Finance & Resources – Transaction Services**

Transactional Services has forecast overspend of £0.700m. This pressure is largely due to temporary staffing costs, Liberata contractual fees and non budgeted additional resource costs.

FINANCE & RESOURCES - FORECAST (YEAR END) POSITION 2020-21 TRANSACTIONAL SERVICES					
Service - Transactional Services	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance June 2020 Q1	Change (Sept. 2020 Q2 & June 2020 Q1)
	£'M	£'M	£'M	£'M	£'M
Transactional Services	3.076	3.776	0.700	0.817	(0.117)
TOTAL	3.076	3.776	0.700	0.817	(0.117)

16. **Finance & Resources – Corporate and Departmental Services**

There is a pressure forecast within the housing benefit payments, the rent policy changes within housing which doesn't allow all the housing benefit to be claimed. And housing benefit pressures from changing to universal credit.

FINANCE & RESOURCES - FORECAST (YEAR END) POSITION 2020-21 CORPORATE & DEPARTMENTAL SERVICES					
Service - Corporate & Departmental Services	Revised Budget	Forecast (Year End) Position 31.03.2021	Full Year Variance	Last Variance June 2020 Q1	Change (Sept. 2020 Q2 & June 2020 Q1)
	£'M	£'M	£'M	£'M	£'M
Corporate Democratic Core	(0.205)	(0.205)	0.000	0.000	0.000
Pensions	0.478	0.401	(0.077)	0.000	(0.077)
Benefits Paid & Subsidies	(0.412)	0.100	0.512	0.000	0.512
Holding Codes	0.000	0.050	0.050	0.000	0.050
TOTAL	(0.139)	0.346	0.485	0.000	0.485

APPENDIX C SAVINGS 2020-21

SAVINGS MONITOR 2020-21										
Directorate	Service	TF Denotes Transformation Fund	Savings Agreed	Savings Identified to date	Savings Expected to be achieved	Savings Now Deemed Unachievable	Savings Item	RAG	Comments	Saving Type
			£'000	£'000	£'000	£'000				
A&C	Adult Social Care Commissioning		100	100	0	0	Recommission floating support services	GREEN		Commercial
A&C	Adult Social Care Commissioning		150	175	200	-225	Review Provider Services and Personalisation Opportunities	GREEN	Increase in D.P. and reduced use of provider services i.e. day services	Strategic Review
A&C	Adult Social Care Operations		100	0	100	0	Mental Health - Extension of Hope House Services	AMBER		Efficiency
A&C	Communities and Leisure		1,489	0	0	1,489	Leisure Services - Leisure Contract Management savings	RED	Due to COVID impact on Leisure Services	Commercial
A&C	Communities and Leisure		51	0	51	0	Redesign support	GREEN		Efficiency
A&C	Communities and Leisure		40	0	0	40	Revenue payback from capital investment	AMBER		Income
A&C	Regulatory Services		465	0	0	465	Regulatory services becoming fully self funded	RED	Part of Our Futures Programme	Commercial
Total	Adult & Communities		2,395	275	351	1,769				

Directorate	Service	TF Denotes Transformation Fund	Savings Agreed	Savings Identified to date	Savings Expected to be achieved	Savings Now Deemed Unachievable	Savings Item	RAG	Comments	Saving Type
			£'000	£'000	£'000	£'000				
CLS	Schools (General Fund)		110	0	110	0	Redesign support	AMBER		Efficiency
CLS	School Effectiveness	TF	180	0	180	0	School Effectiveness Review	AMBER		Income
CLS	Children, Learning and Skills	TF	300	0	300	0	Transformation of Early Help	AMBER		Strategic Review
Total	Children, Learning & Skills		590	0	590	0				

Directorate	Service	TF Denotes Transformation Fund	Savings Agreed	Savings Identified to date	Savings Expected to be achieved	Savings Now Deemed Unachievable	Savings Item	RAG	Comments	Saving Type
			£'000	£'000	£'000	£'000				
Regen	Regeneration Development		100	0	0	100	Regeneration - Income generation target	RED	Due to COVID impact on services	Commercial
Regen	Planning & Transport		400	0	0	400	Traffic Enforcement Income	RED	Due to COVID impact on services	Income
Regen	Regeneration Development		(1,000)	0	-1,000	0	ESFA - One off funding for school on TVU site	AMBER		Commercial
Total	Regeneration		(500)	0	-1,000	500				

Directorate	Service	TF Denotes Transformation Fund	Savings Agreed	Savings Identified to date	Savings Expected to be achieved	Savings Now Deemed Unachievable	Savings Item	RAG	Comments	Saving Type
			£'000	£'000	£'000	£'000				
P&D	Environmental Services & DSO	TF	135	0	135	0	DSO Traded Services	AMBER		Commercial
P&D	Environmental Services & DSO		700	0	700	0	DSO wins more major infrastructure project work (one off)	AMBER		Income
P&D	Environmental Services & DSO	TF	150	0	150	0	Environmental services - work for other local authorities (Line Painting etc.)	AMBER		Commercial
P&D	Environmental Services & DSO		156	0	156	0	Inflationary increases and grant bids	AMBER		Income
P&D	Housing (People) Services		50	0	50	0	Housing Regulations Team - Business development Manager	AMBER		Efficiency
P&D	Housing (People) Services		100	0	100	0	Private Sector Acquisition Team (Housing)	AMBER		Efficiency
Total	Place & Development		1,291	0	1,291	0				

RAG LEGEND	
GREEN	Delivered or on track to be delivered in full
AMBER	Majority delivery of savings expected
RED	Will not be implemented or likely to be not be implemented